75% of households do not have drinking water on the premises \* By 2030, 40% of population will have no access to drinking water \*

600 million Indians face high to extreme stress over water \*

85% of rural households do not have access to piped water \*

70% of India's water is contaminated \*

6% of India's GDP will be lost because of the water crisis \*



#### SWACHH BHARAT MISSION

To achieve universal sanitation coverage and to put focus on sanitation.

Budget - Rs. 12,294 cr.



Providing basic civic amenities like water supply, sewerage, urban transport, parks as to improve the quality of life.

Budget - Rs. 77,640 cr.

# SMART CITY MISSION

To drive
economic growth and
improve the quality of
life of people by enabling
local area development
and harnessing technology
Budget - Rs. 6,450 cr.



Jab piping systems honge leak-free, India banega disease-free.







# INVESTOR PRESENTATION Q3 & 9M FY 2020





#### **Disclaimer**



Certain statements in this communication may be 'forward looking statements' within the meaning of applicable laws and regulations. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward looking statements. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.

Prince Pipes and Fittings Limited (PPFL) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

#### Index







Industry Overview



About Us



Key Strengths



Leadership Profile



Financials



Outlook

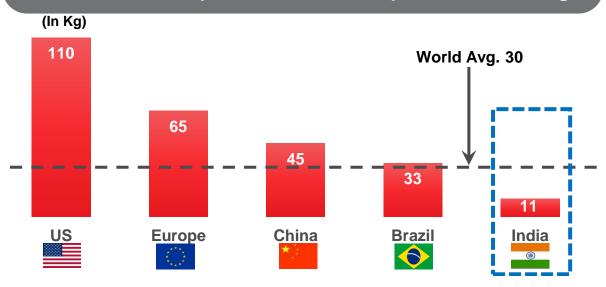


### **Industry Overview**

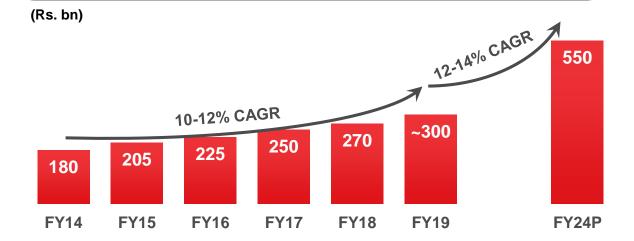








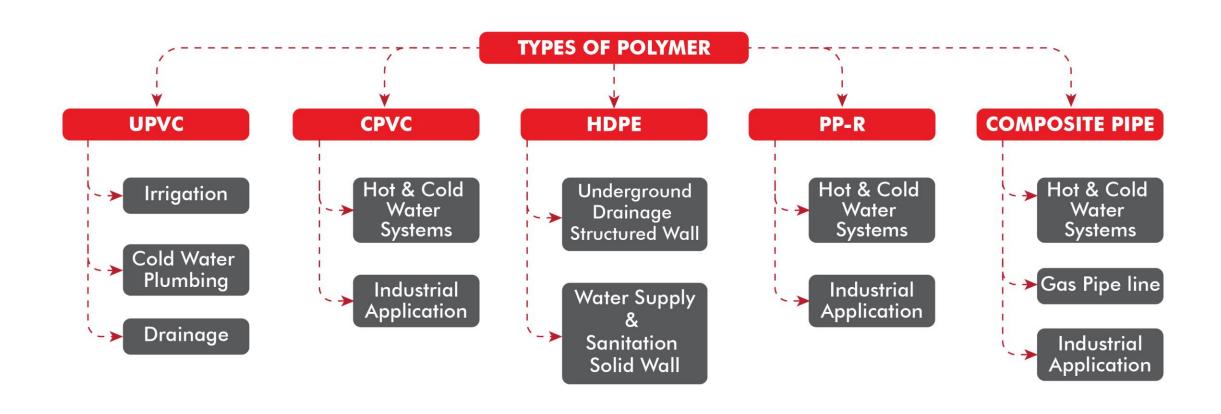
#### **Domestic Plastic Pipes & Fittings Market Size**



### **Types of Polymers & Applications**







### **Multiple Growth Drivers**





# **Substitution Demand from Metal Pipes**



superior advantages over metal pipes



Replacement demand of older pipes with plastic pipes

#### **Government Initiatives**



**Set up of Jal Shakti Ministry** 



'Nal se Jal' scheme to offer piped water to every rural house by 2024

## **Irrigation**



Irrigation Investment to grow at 10%-11% (FY18-FY23)



Fiscal 2018 Budget increased allocation to PMKSY

#### **Real Estate**



**Smart Cities Mission and Affordable Housing** 



Urbanisation (Traction in tier II & III cities)

### **Big getting Bigger**







#### **Government Initiatives like**



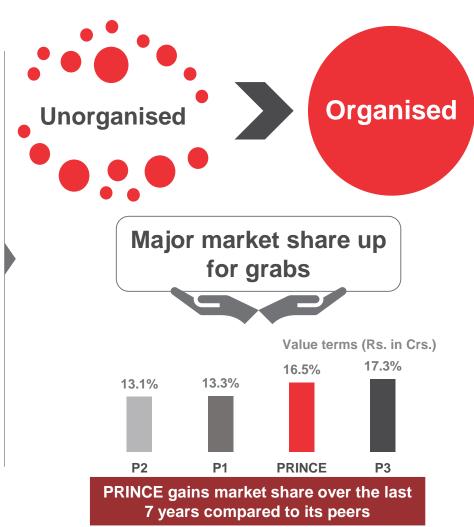
GST, Demonetisation



BIS Strict implementation of Quality norms



Multiple Fringe National & Regional players facing major balance sheet constraints







Pan India manufacturing and distribution network focusing on Service + Scale + Range



Building a strong brand equity and positioning by consciously investing into brand building through various ATL, digital, BTL initiatives



Scaling up of manufacturing footprints with two additional greenfield plants



Demonstrated ability to grow with an expanding market share over last 7

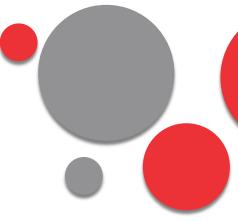
Years



#### **About Us**





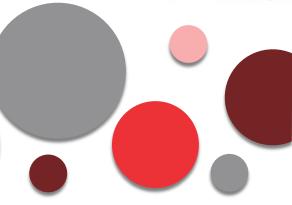


Promoted by Chheda Family

Amongst Top 5 Processor in Piping Industry More than 3 decades of Operations

Strategic located Manufacturing units Largest Range of SKU's

> Industry's Most Trusted Brand





Over **3 decades of experience** in manufacturing multi polymer piping systems

UPVC, CPVC, PPR and HDPE polymers being processed across our 6 manufacturing facilities

Products sold through our 2 brands **Prince** and **Trubore** 



A wide range of 7,167 SKU's finding application across Plumbing, Sewage, Irrigation, Industrial and Underground Drainage



Pan India distribution network our biggest strength – through 1,408 Channel Partners

Further more we have 11 warehouses to focus on efficient supply & timely service



6 State of the Art Manufacturing facilities located at Haridwar, Jaipur, Athal, Dadra, Chennai, Kolhapur

Our 7<sup>th</sup> State of the Art plant to come up in Telangana from IPO proceeds



### **Strategic Distribution & Factory Network**







Manufacturing Plants

Depots

Channel Partners

#### Strategic Manufacturing locations Pan India

- Freight is a significant part of our Cost structure
- Plants located near raw material sources/ports and principal markets to improve cost efficiencies

#### Unique outsourcing Strategy for East India

- Hajipur (Bihar) commenced from 2014
- Balasore (Odisha) commenced from 2019

### **Our Journey**





1987

Incorporated as a Private Limited Company



New plant set up at Dadra for pipe manufacturing



Nominated for the Best SME Emerging India Award 2010 by ICICI Bank, CNBC TV 18 and CRISIL

#### 2018

Appointed Akshay Kumar as Brand Ambassador and rolled out print and ad film campaign across diverse medium



1995

Set up a large scale plastic injection moulding and extrusion unit in Athal



2008

New plant set up at Haridwar for pipes and fittings manufacturing



2012

Acquisition of Trubore Piping System brand and 2 plants in Chennai and Kolhapur



2019

New plant set up at Jaipur for pipe manufacturing

BUILDING BLOCK OF A LEGACY

**PAN INDIA EXPANSION** 

**EVOLUTION INTO**A TRUSTED BRAND



## **Continuous Innovation through Thought Leadership**





**ACHIEVEMENT** 

#### MARKET LEADERS INNOVATIVE TRENDSETTERS

2000's

- In DWC Underground Drainage solutions Received a PATENT for DWC Coupler Design
- The lock on the zig-zag structure of pipes makes the connection of pipe & coupler last long





2018

- Sustained market share in PP-R Plumbing
- PP-R is a global bench mark for hot & cold water Plumbing Systems

#### **EARLY ADOPTERS**



In Agri Fittings & SWR Systems

1990's

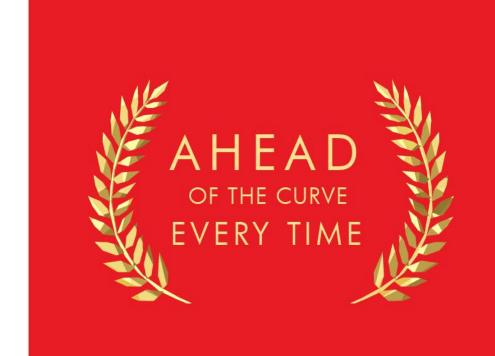
- Over 3 decades, built a deep knowledge of handling multiple polymers
- Leading to a transition in polymer profile
- Largest range of SKU's across multi polymers
- Evolving product profile to more niche products

TIME

#### **Sustained Thought Leadership and Execution Capabilities**







- First to move into Northern markets with a manufacturing plant at Haridwar.
- First among peers to demonstrate a risk appetite for inorganic growth.
- Acquired two manufacturing plants of Fairfax backed Chemplast Sanmar located at Kolhapur and Chennai, along with Trubore brand.
- Early movers in East with a unique asset light model.
- Strategically positioned in Bihar and Odisha, catering to the demand of the Eastern region.

### **Quality & Reliability – Our Cornerstones**







2014

CMD Shri Jayant S. Chheda received lifetime achievement award at Vinyl India





2016

MR. PARAG CHHEDA JMD
Prince Pipes & Fittings
Pvt. Ltd., was awarded
the INSPIRING BUSINESS
LEADERS INDIA
award at THE ECONOMIC
TIMES SUMMIT.





Award for outstanding quality contribution in the pipe sector - EPC World Awards



2015

Indian Manufacturing
 Excellence
 Award by Frost & Sullivan
 National Awards for
 Excellence in Learning &
 Development



2017

Awarded for Excellence in Building & Construction (Plumbing) - Economic Times Polymers Award



### **Scaling through Jaipur Plant**





- Production at Jaipur plant commenced in Sept, 2019 Installed capacity of ~40kT in next 2-3 year horizon
- Being first mover in North India since 2008 with Haridwar
  - Strong first mover advantage and unparalleled brand equity in northern India
- Jaipur plant- Further improve service to Northern markets as we scale up operations to fortify our market share by efficient supplies and timely service



#### **Scaling through Telangana Plant**





Upcoming integrated manufacturing Pipe and Fitting facility in Telangana

To bolster our endeavour in scaling up our distribution reach and market penetration in Southern India



2012

Acquired Chennai & Kolhapur from Chemplast Sanmar Inorganic growth strategy for South India

2020 Way Forward Organic & Integrated Strategy Approx. 50 kT

Expected Installed Capacity\*

## Key Advantages



Larger tracts of land being brought under irrigation



Government projects like, affordable housing and water for all an added advantage



Strategically located in the southern market with easy availability of skilled manpower, progressive well managed state, ease of doing business, excellent infrastructure



### **Brand Play - Winning In Many Indias**







#### WHY AKSHAY?

- Need to establish stronger bond with end consumer due to blurred lines between B2B and B2C segments
- Average Indian consumer's involvement in decision making has significantly increased
- Associate brand with a personality that matches the brand's energy and persona as well as someone who is popular among masses.
- Leveraging an already strong brand equity through a Pan India integrated mktg campaign

#### **COMMON TRAITS OF AKSHAY AND PRINCE**



#### **FITNESS ICON**

Committed towards
Quality assurance

#### **MASS APPEAL**

Pan-India presence

#### **VERSATILE ACTOR**

Wide product portfolio

#### **WELL ESTABLISHED**

Experience of more than 3 decades

#### KNOWN PHILANTHROPIST

Crafting its CSR strategies towards societal sustainability

### I. Multiple States - Single Strategy: Transit Media

















We have extensively used **Transit media** across public transportation buses, taxis, metros, railways or train stations. We feel it is a great way to reach a really diverse audience. be it tourists, families, corporate professionals or students.

### **II. Digital Marketing Campaign**









### TVC

Prince Pipes launched A new television commercial featuring Akshay Kumar

#### **PLUMBER GAANA**

The song first originally released on the occasion of World Plumbing Day (2018)





### **III. Brand Association – Mission Mangal**

















We did co-promotional association with Bollywood movie Mission Mangal where we got to use the movie clippings to run our advertisement to break the clutter as well as smartly create a good recall value. In order to leverage on the same we used various media apertures across India viz Pre rolled ads on social media, meet & greet contest, Theatre ads, Hoardings, Auto sticker, Bus and Train branding.

# IV.Pan India-Influencer & Channel Engagement Activities WPRINCE







The Parivaar & Mitra Meets are conducted to build confidence, influence community and resolve the issues, gueries regarding the product and service, introduce them to our new products, features, benefits and applications of the products respectively.

#### Pan India Presence and Strategy







 First mover in 2008 with Haridwar plant

To scale brand equity in North

**WEST** 

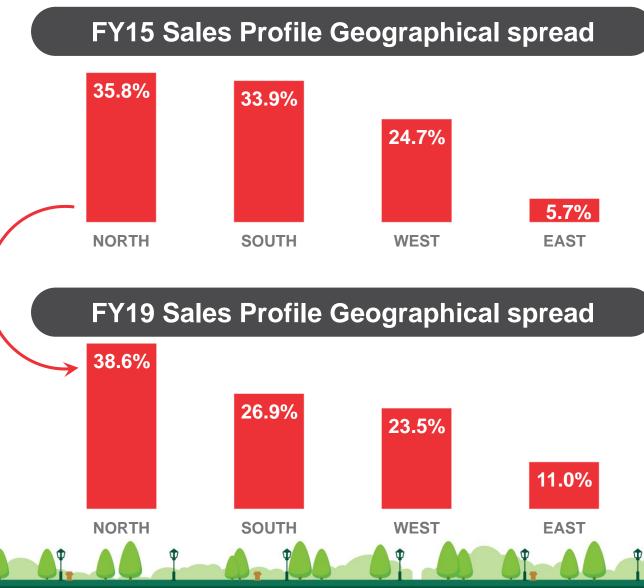
 3 Plants across different states to capture rapid urbanization for efficient supply & Service

NORTH

SOUTH

- Next frontier of growth
   Asset light mod
  - Asset light model through outsourcing
- Acquired Chennai plant and Trubore brand
- Setting up of an integrated plant in Telangana

1408 Channel Partners



#### **Multi Polymer Product Basket**





Key Strengths

#### Plumbing Solutions Portfolio



SMARTFIT CPVC
Plumbing Systems



EASYFIT® UPVC
Plumbing Systems



Plumbing & Industrial Piping Systems



RAINFIT® UPVC
Roofwater Systems

#### **Irrigation Solutions**



AQUAFIT UPVC
Pressure & Non Pressure
Agri Pipes & Fittings



**SAFEFIT** UPVC Borewell Systems

#### Sewage & Underground Drainage Portfolio



ULTRAFIT UPVC SWR Systems With World Class Seals



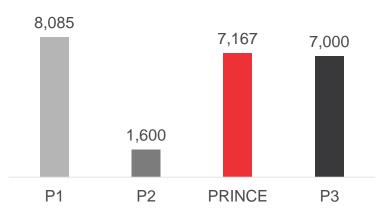
SILENTFIT UPVC Low Noise SWR Systems



FOAMFIT UPVC
Underground Drainage
Piping Systems



# Wide Range of Pipes & Fittings SKUs





### Market share gain on multi pronged growth approach

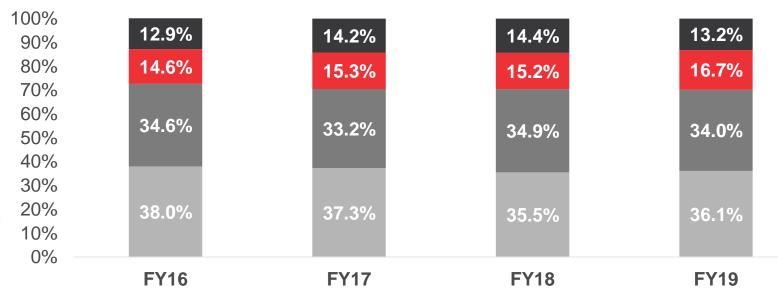






Market share gain in Volume terms

#### PRINCE PIPES INCREASING MARKET SHARE v/s PEERS SET



**P2** ■ PRINCE ■ P3 \* Assuming Top 4 Players as Market Universe

**Approach** 

To outpace the industry growth by at least 2-4%

Over the medium term thru multilocation strategy

Multi-product and multi-brand approach

#### **Execution capability with thrust on margin**







### **Margin Levers**



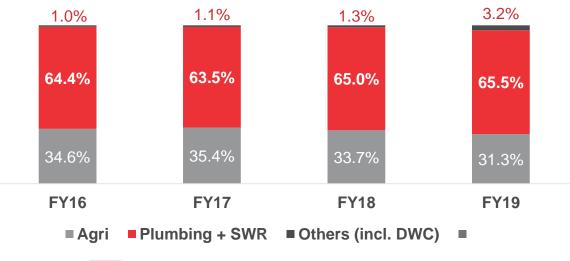
**Product Mix Improvement** 



**Brand Monetization** 

avorable Operating Leverage due to volume growth

# .....due to improvement in product-mix with rising share of Plumbing/SWR pipes





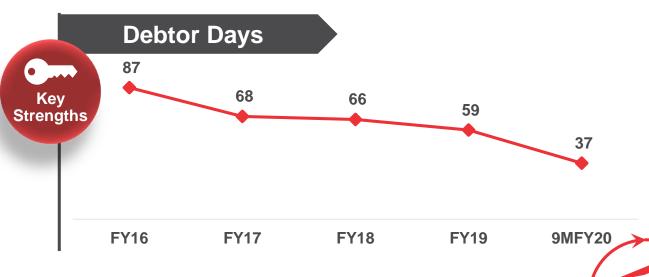
# Margin gains due to product mix change

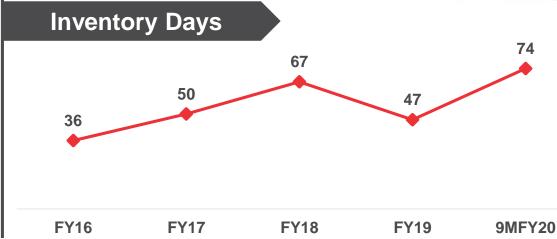
Higher growth in Plumbing and Drainage Segment v/s Rest of the Portfolio

### Improvement of cash conversion cycle













#### **Board of Directors**





#### **Directors**

#### **Work Experience**

#### **Background**



Mr. Jayant S. Chheda Founder, Chairman and MD Exp.: 40+ Years

- Associated with the company since incorporation
- Awarded the Lifetime Achievement Award at the Vinyl India Conference, 2014



Mr. Parag J. Chheda
Executive Director
Exp.: 25+ Years

- Associated with company since 1996, holds an associate degree in business administration from Oakland Community College
- Felicitated with the 'Inspiring Business Leader Award – 2016' at the Economic Times Summit



Mr. Vipul J. Chheda
Executive Director
Exp. 22+ years

Associated with company since 1997



Rajesh R. Pai Nominee Director MD & Founder of GEF Capital Partners Exp.: 20+ Years

- MBA from University of Chicago BOOTH
- MD at CID Capital or growth equity investment firm investing growth and expansion stage capital in the US
- Consulting & Operational capacity at American Management System, British Telecom and AT&T

### **Independent Directors**





<b>Directors Work</b>	<b>Experience</b>
-----------------------	-------------------

#### **Directorship & Past Affiliation**

#### Background



Mr. Ramesh Chandak Independent Director Exp.: 40+ Years

KEC INTERNATIONAL LTD., PARAG MILK FOODS LTD., RR GLOBAL

 Directorship in multiple corporates and Chartered Accountant



Mr. Mohinder Pal Bansal Independent Director Exp.: 30+ Years

ALLCARGO LOGISTICS LTD., NAVNEET EDUCATION LTD.,

Directorship in multiple corporates and Chartered Accountant



Mrs. Uma Mandavgane Independent Director Exp. 22+ years

ZEE MEDIA CORPORATION LTD.,

Directorship in multiple corporates and experience in industry and consulting



Mr. Dilip Deshpande

Additional Independent Director

Exp.: 45+ Years

FINOLEX INDUSTRIES LTD..

Directorship in multiple corporates and experience in industry and professional coaching to executives

## **Strong Core Professional Team**





			PIPING SYSTEMS
СХО	Work Experience	Past Affiliations	Background
	Mr. Shyam Sharda Chief Financial Officer Age : 48 Years; Exp. : 22+ Years	UNITED PHOSPHOROUS LTD, S. KUMARS LTD.,	<ul> <li>CA in Accounts &amp; Finance Management – ICAI</li> <li>ICWA in Costing &amp; Finance – ICWAI (Intern)</li> </ul>
	Mr. Vininder Singh Baweja Chief Operations Officer Age: 41 Years; Exp.: 15+ Years	HINDUSTAN UNILEVER LTD., VOLVO EICHER	<ul> <li>MBA in Marketing &amp; IT – IIT Rorkee</li> <li>B. Tech in Electronics – Punjab Technical University</li> </ul>
	Mr. Ashok Mehra Vice President– Sales & Marketing - Prince Age : 53 Years; Exp. 30+ years	JAQAUR P. LTD., PIDILITE INDUSTRIES LTD.	<ul> <li>B.E in Mechanical – KJ Somaiya</li> <li>MMM - NMIMS</li> </ul>
	Mr. Hemant Kumar GM – Marketing & New Product Development Age : 61 Years; Exp. : 35+ Years	PIDILITE INDUSTRIES LTD.,	<ul> <li>B.Sc. in Chemistry – Pune University</li> <li>PGDBM in Marketing - IGNOU</li> </ul>
	Mr. Umesh Pillai National Head Sales & Marketing - Trubore Age : 43 Years; Exp. : 21+ Years	ASIAN PAINTS LTD., GODREJ & BOYCE	<ul> <li>B.E in Electricals – VCE Orissa</li> <li>MBA in Marketing - NMIMS</li> </ul>
	Mr. Prakash Hegde Vice President & Chief Human Resources Officer Age: 51 Years; Exp.: 30+ Years	TBZ LTD., BHARAT GEARS LTD.	<ul> <li>MSW in Personal Management &amp; Labour Welfare – Siber Kolhapur</li> <li>EPHRM in HRM – IIM Lucknow</li> <li>EMBA - XLRI</li> </ul>
<b>D</b>			

### **Key Highlights 9M FY20**



- For 9M FY20, revenue at Rs. 1,205 crore compared to Rs. 1,073 crore in 9M FY19, growth of 12%
- Volume growth for the same period at 11%
- For 9M FY20, EBIDTA at Rs. 171 crore compared to Rs. 126 crore in 9M FY19, growth of 36%
- EBIDTA margin for 9M FY20 at 14.2% an increase by 250 bps compared to 11.7% in 9M FY19.
- For 9M FY20, PAT at Rs. 84 crore compared to Rs. 52 crore in 9M FY19, growth of 61%
- Section 115BAA in the Income Tax Act, 1961 provides an option to the Company for paying income tax at reduced rates
- The Company has availed the same resulting in reduction in effective income tax rate from 34.944% to 25.168%
- Debtor days improved by 22 days and is at 37 days for Dec 31, 2019 compared to March 31, 2019
- Debt to equity ratio at 0.37 as on December 31, 2019

### Financial Matrix - P&L 9M FY20





Particulars	9M FY20	9M FY19	Growth % Y-O-Y
Revenue from Operation	1204.9	1072.9	12%
EBIDTA	171.1	125.8	36%
EBITDA %	14.2%	11.7%	248 bps
Other Income	1.8	5.2	-66%
Depreciation	37.6	32.2	17%
Finance Cost	25.0	27.4	-9%
PBT	110.4	71.4	55%
PBT %	9.2%	6.7%	251 bps
TAX	26.1	19.1	37%
PAT	84.2	52.2	61%

### Financial Matrix - P&L Q3 FY20





Particulars	Q3 FY20	Q3 FY19	Growth % Y-O-Y
Revenue from Operation	395.9	361.0	10%
EBIDTA	53.3	43.2	23%
EBITDA %	13.5%	12.0%	150 bps
Other Income	0.8	4.0	-81%
Depreciation	13.3	10.9	22%
Finance Cost	8.9	9.2	-3%
PBT	31.9	27.1	18%
PBT %	8.1%	7.5%	54 bps
TAX	7.6	9.9	-23%
PAT	24.3	17.2	41%

# **Key Balance Sheet Details**





Key Balance Sheet Details (Rs. In crore)	31-Dec-19	30-Sep-19	31-Mar-19
Net worth	821.7	459.5	398.9
Long Term Debt (Including Current Maturity)	108.3	150.7	151.2
Short Term Debt	194.4	171.7	145.7
Total debt	302.7	322.4	296.9
Cash and cash equivalents	79.0	7.9	8.9
Other Balances with banks	237.5	16.0	13.4
Fixed Assets(including CWIP)	486.2	463.3	424.9
Receivables	162.3	166.2	250.4
Payables	180.2	197.1	215.2
Inventories	324.3	288.2	201.1

### Q3 & 9M FY20 Financial Highlights





**Q3 FY20** 

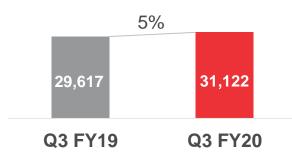


■ 9M FY19 ■ 9M FY20

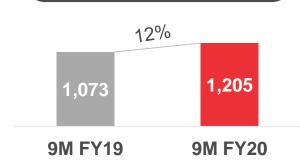




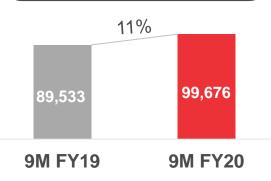
Sales Volume (MT)



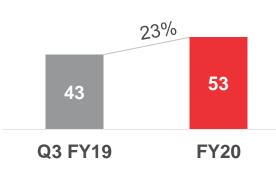
Sales Volume (MT)



Revenue (₹ in Crs.)

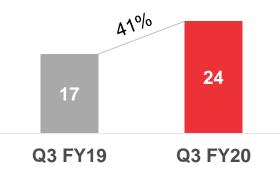


EBITDA (₹ in Crs.)

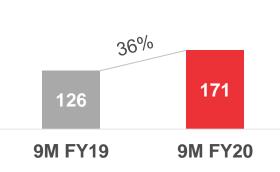


PAT (₹ in Crs.)

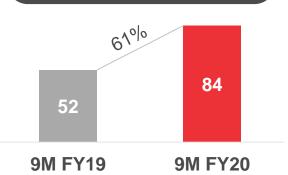
**Q3 FY19** 



EBITDA (₹ in Crs.)



■ 9M FY19 ■ 9M FY20



PAT (₹ in Crs.)

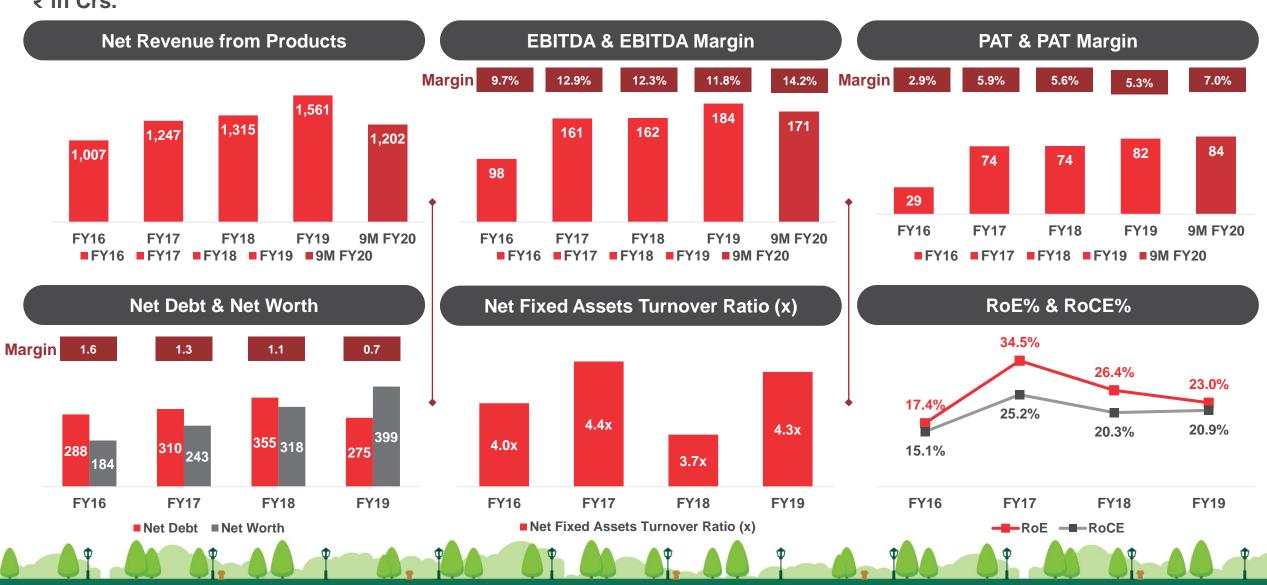


#### **Financial Track Record**





₹ in Crs.







# Thank You!

**Contact Details:** 

Mr. Shyam Sharda VP & Group CFO

⊠:<u>cfo@princepipes.com</u>

Mr. Rabindra Basu

**Investor Relations**